

Nordex Group

Nordex SE – Investor Factbook

August - October 2021



Experienced management team



José Luis Blanco **CEO**

- > CEO at Acciona Windpower
- > Various senior management & Chief Officer positions at Gamesa



Dr Ilya Hartmann CFO

- > CEO Division Europe at Nordex Group
- > Various management positions at Acciona Energy



Patxi Landa CSO

- > Business development director and Executive Committee member at Acciona Windpower
- > Various Chief Officer positions at Acciona









- Company overview & business model
- Products & markets
- Financials
- Nordex share
- Sustainability



Classification: Public



Strategic drivers

Global

Global player with strong presence in all volume and growth markets for onshore wind energy



Technology

Competitive product portfolio will be developed further, ramp-up of production in India for global demand and company program



Onshore

Onshore wind energy is the key technology for the irrevocable transition to renewable energy



Shareholder

Strong anchor shareholder supports growth strategy



Team

Experienced management and outstanding team









Nordex and Acciona Windpower created a global player

A strong fit benefitting from complementary approaches **Nordex AWP Nordex Group Emerging markets** Truly global **Market focus** Europe Small & medium-sized Large developers Broad customer base **Customer focus** customers and IPPs Complex and land Projects without + **Product focus** Different projects constrained projects land constraints Complementary + Blades Concrete towers **Technology focus** technologies **Creating a stronger** and more competitive company

Nordex – a pioneer in wind with more than 35 years of experience

Nordex is deeply rooted in Germany...

Global manufacturer of onshore wind energy **systems** with growing market share.

Founded 1985, listed company in the German MDAX and TecDax.

Track record of **35 GW** in over **40 countries**.

Headquarters in Hamburg; subsidiaries for sales and service in all core markets.

Production sites in Germany, Spain, Brazil, India, USA (mothballed) and Mexico.

Revenues 2020: around EUR 4.6bn.

Main shareholder Acciona S.A. (33.6%).

...and a global industry leader in the wind turbine market

Innovative global manufacturer of onshore wind turbine systems: Among the

Top 4

industry leaders worldwide*

Leading product in the 4 MW+ and 5 MW+ class:

> Leading-edge product portfolio

Highly attractive and resilient Service business with more than:

> **24 GW** under service

> > More than

35 years

of industry experience:

At the forefront of the technological development

Nordex has around 5,000 suppliers in Germany.

Thereof many large industrial component suppliers; and numerous small local suppliers, such as small service, logistics and specialised construction companies, many of them depending on Nordex to a large extent.

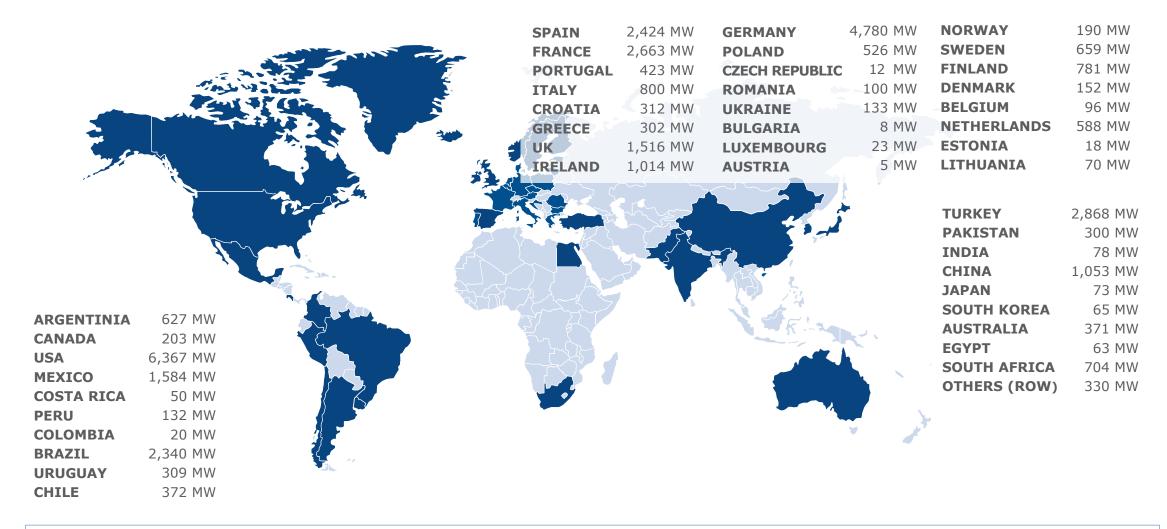




*Based on MW installed.

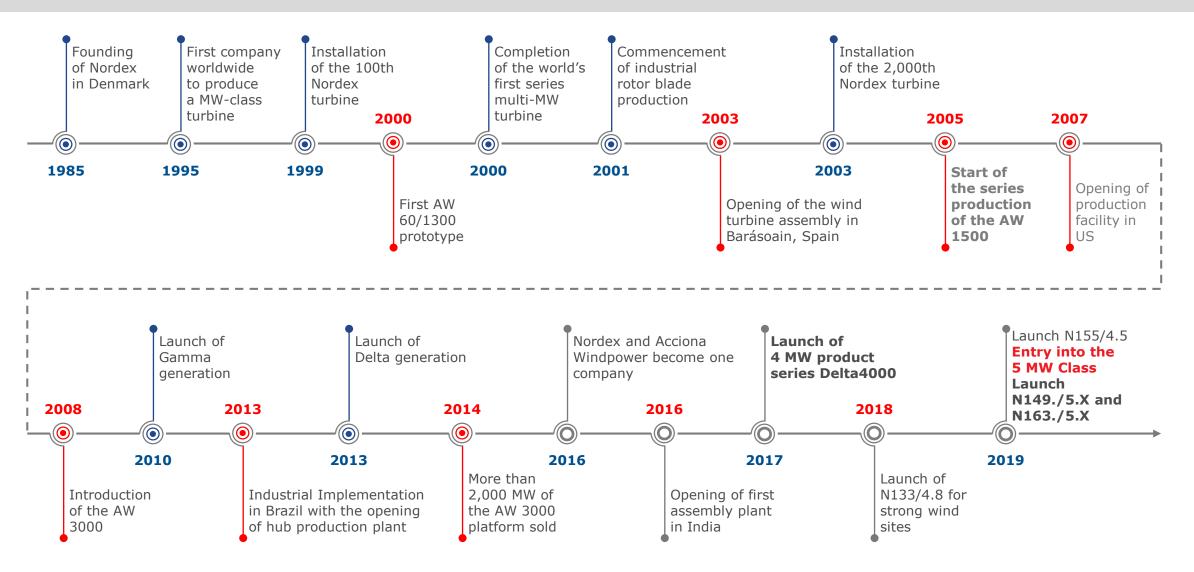
Where We Are – Track Record

TOTAL COMMISSIONED: MORE THAN 35,500 MW WORLDWIDE (AT THE END OF Q2/2021)





Long history as one of the pioneers in onshore wind industry





> Value chain - Nordex core business

MORE THAN A MANUFACTURER.

9 | Company overview & business model

Project Development

Wind Farm System Planning **Production and Technical Implementation**

Wind Farm Operations **Services and Maintenance**

Project Development

- > Selection of location
- > Ownership
- > Optimal siting
- > Wind measurements
- > Soil survey
- > Sound/shade emission
- > Economic viability
- > Grid connection
- > Special purpose registration
- > Environmental permitting
- > Building permitting

Turbine Delivery



Civil Works



Electrical Infrastructure



Installation & Commissioning



Service









Production footprint* supports international supply chain and demand

> GOOD GEOGRAPHICAL FIT FOR PRODUCTION TO SERVE GLOBAL DEMAND.









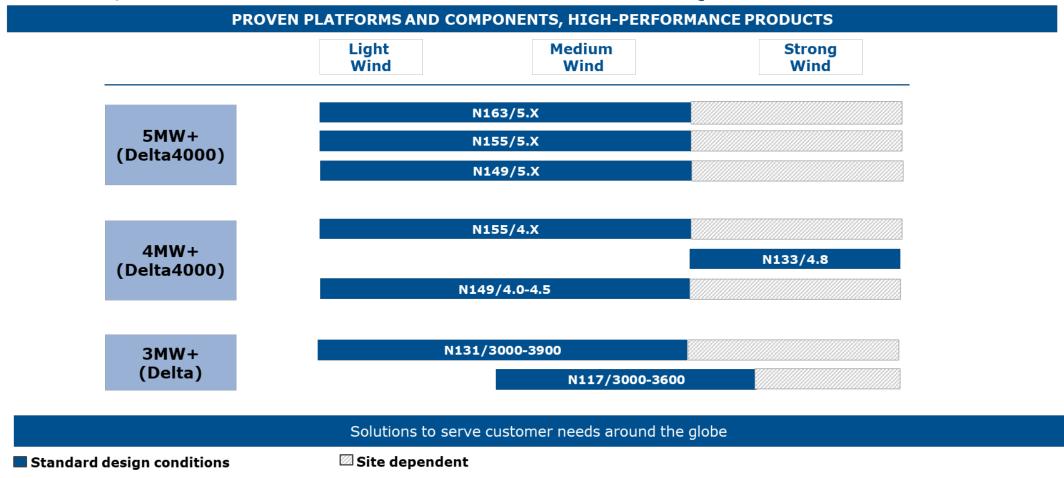
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Competitive portfolio for all different sites

BASED ON OUR EVOLUTIONARY PRODUCT DEVELOPMENT PHILOSOPHY AND THE FLEXIBLE DELTA4000 PLATFORM, WE OFFER HIGHLY EFFICIENT PRODUCTS FOR SITE REQUIREMENTS AROUND THE WORLD.







WTG design purely focused on lowest possible COE

Same nacelle as N149/5.X

IEC S class

N163/5.X

lifetime extension up to 25 years

Standard design lifetime of 20 years

163m rotor

>5MW rating

utilizing site potential

Suitable in core low-to-medium wind speed sites

numerous sound modes

+20% AEP (Annual Energy Production) (vs. N149/4.0-4.5)

various site-specific towers up to 164m hub height

Single-piece blade

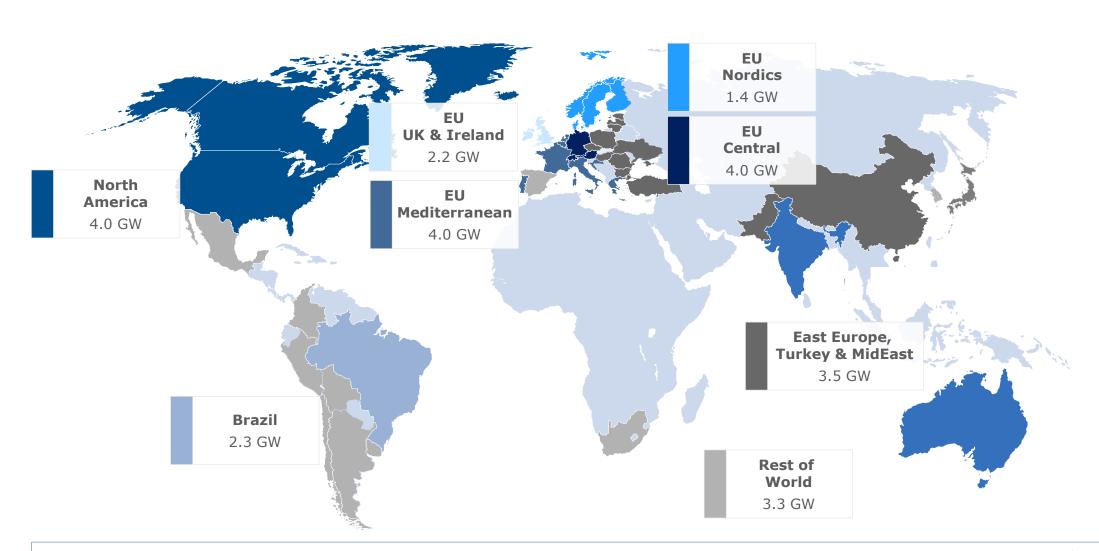
based on N149 design







Nordex global service network with more than 24 GW under contract







Service portfolio: Nordex service makes the difference

On-site



Maintenance & Inspections

- > Maintenance
- > HSE inspections



Trouble Shooting & Repair

- >Onsite repair & troubleshooting
- > Exchange & overhaul of major components

Off-site



Monitoring & Technical Support

- >24/7 Control Centre
- > Support for technical issues



Spare Parts Management

> Worldwide supply of spare parts, 365 days a year



Training

> Uniform qualification of all service technicians worldwide



Digital and Data **Analytics**

> Driving digital change, remote diagnostics & predictive maintenance.



Upgrades & Modernizations

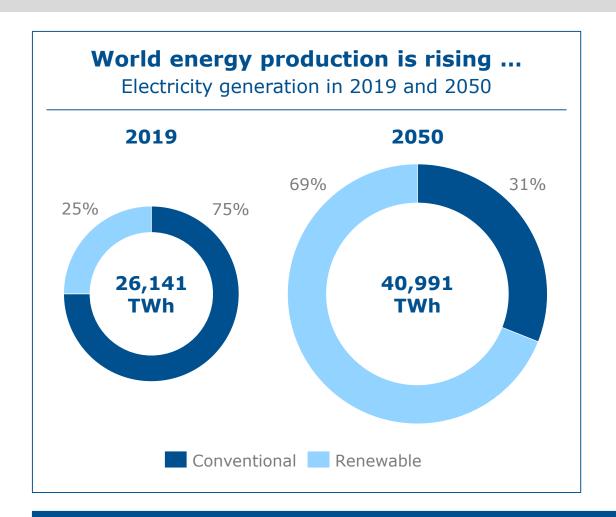
> Products to enhance the performance of the installed fleet

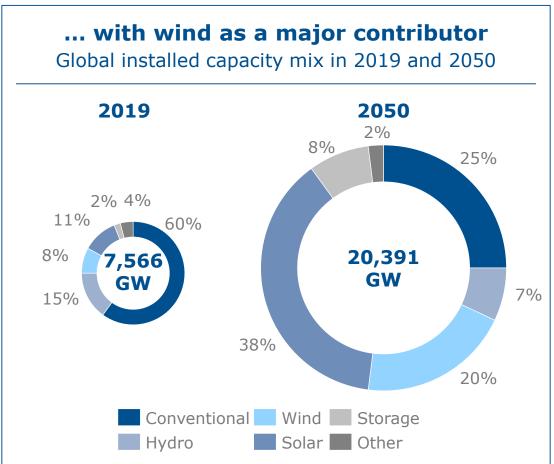






Wind will be a prominent source as global energy production rises





Strong, continuous growth of onshore wind in the medium term expected

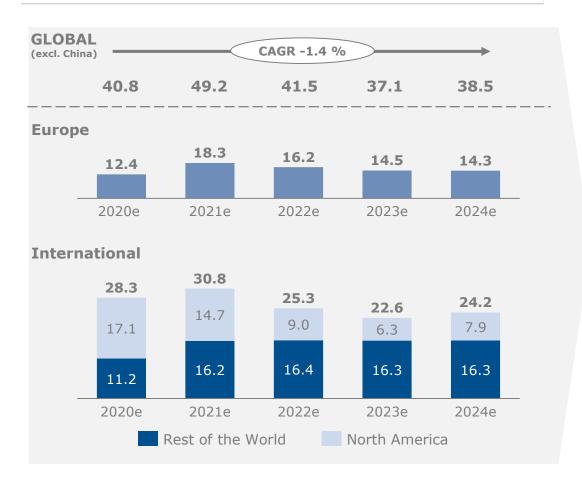






Global onshore wind market (excl. China) expected to peak in 2021; CAGR 2020 to 2024 at -1.4%

Capacity addition (GW)



Key highlights

Europe

- > German market slowly recovering fueled by permitting support
- > Positive near-term momentum in Finland and Sweden
- New FIT announced in Turkey at higher than expected pricing, enabling continuity in the market
- New auction held in Spain with disappointing pricing level. Solar PV beat wind
- > Italy: Tech-neutral auction hosted in 2020 undersubscribed by 45% as developers struggle with permitting projects in time

North America

> USA: One year prolongation of PTC value and project spillover from 2020 will support market volumes in 2021. Biden's win expected to improve regulation

Rest of the world

- > Positive market momentum in Brazil and Chile continued fueled by PPA demand
- Negative momentum in Mexico continues with very limited activity in the market
- > South Africa held the accelerated round auction
- Delays in Federal and State auctions in India with increasing focus on hybrid projects





Agenda



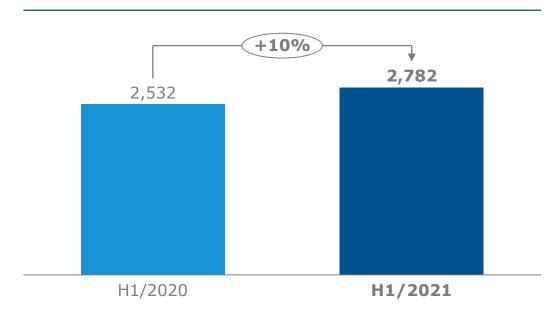
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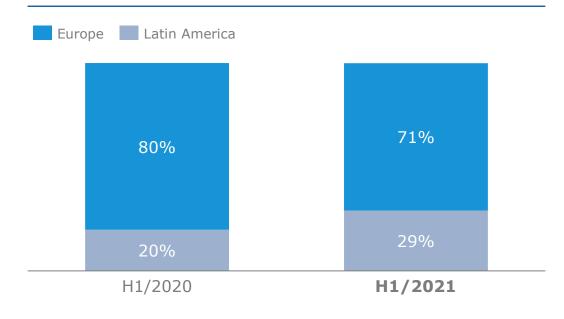
Order intake H1/2021

Order intake turbine* (in MW)



- > Order intake in H1/2021: EUR 1,962m (EUR 1,806m) in H1/2020)
- > Stable ASP of EUR 0.71m/MW in the first half-year 2021 compared to the previous year period (EUR 0.71m/MW)

Order intake turbine* by regions (in MW in %)



- > Largest single markets in H1/2021: Brazil, Finland, Germany and Spain
- > 82% of the order intake (in MW) in the first-half year 2021 is attributable to various turbine types of the Delta4000 generation

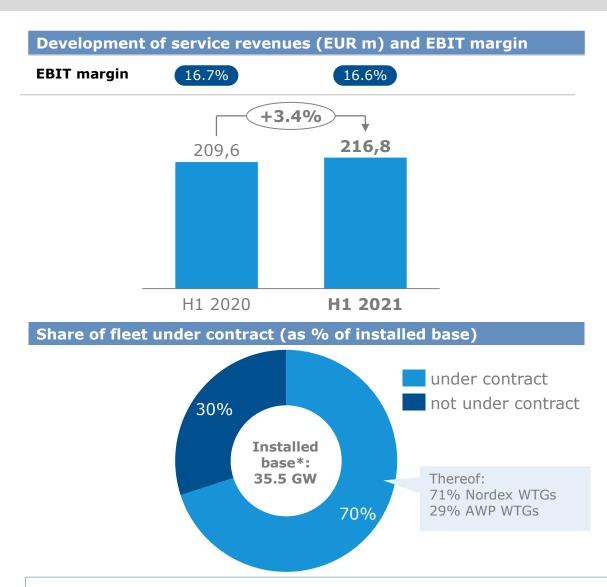




Classification: Public



Service business H1/2021



Comments

- > Service sales share totaled around 8% of group sales in the first half-year 2021
- > Service EBIT margin of 16.6% in the first six months 2021
- > 97.2% average availability of WTGs under service in first half-year 2021
- > Service order backlog stands at around EUR 2.9bn at the end of Q2/2021



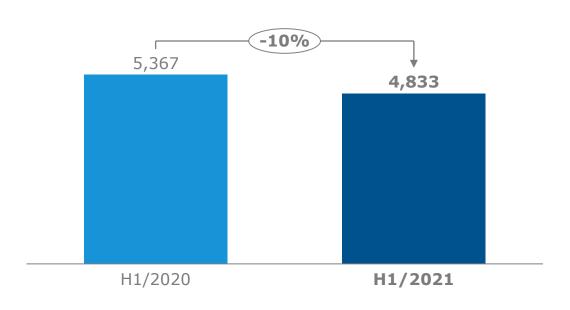


© Nordex 2021 *Commissioned.



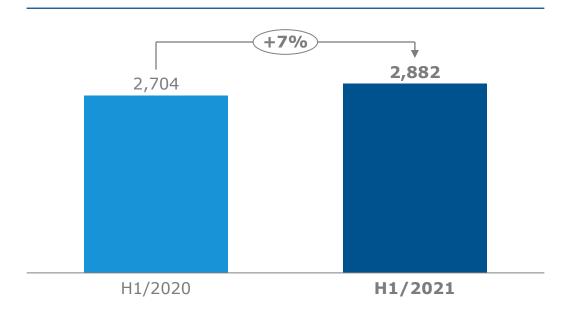
Combined order backlog of around EUR 7.7bn at the end of H1/2021

Order backlog turbines (EUR m)



- > Order backlog of EUR 4.8bn at the end of Q2/2021 reflects ongoing high execution level
- > Geographical footprint of the order backlog: Europe (68%), Latin America (22%), North America (7%), Rest of World (2%)

Order backlog service (EUR m)



> 9,096 wind turbines under service corresponding to 24.7 GW at the end of Q2/2021

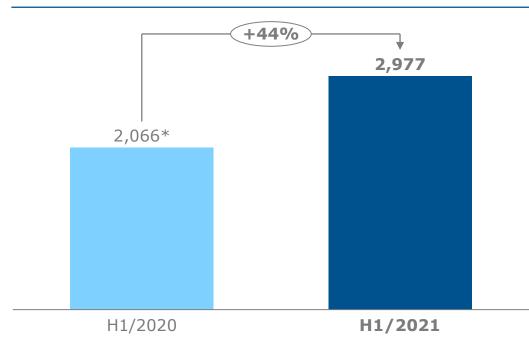






Operations H1/2021

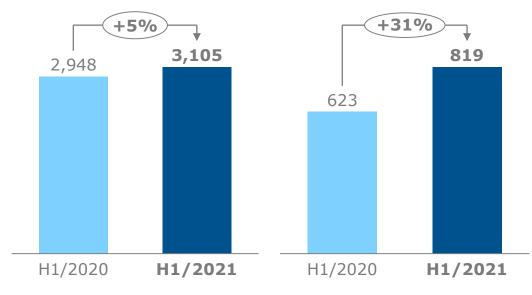
Installations (MW)



- > Total installations of 775 WTGs in 21 countries in H1/2021 (H1/2020: 610 WTGs)
- > Geographical split in H1/2021: 52% Europe, 19% Latin America, 14% North America and 15% Rest of World

Production

Turbine assembly (MW) Inhouse blade production (#)



- > Output turbines of 685 units in H1/2021: 373 GER, 289 ESP, 20 BRA and 3 IND
- > Inhouse blade production of 819 units in H1/2021: 340 GER, 201 ESP, 196 MEX and 82 IND
- > Outsourced blade production of 1,209 units in the firsthalf year 2021







Successful capital raise combined with increase and extension of guarantee facilities to re-set capital structure

€586m equity raise

Cash contribution: ~EUR 390m

Contribution in kind via conversion of SHL by Acciona: ~ EUR 197m



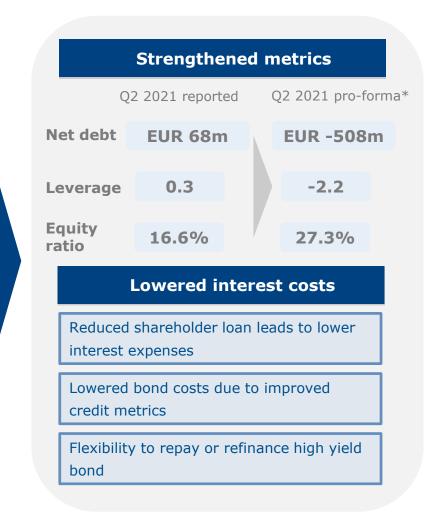
Increase and extension of bond line

Increased facility size:

EUR 1.41bn (EUR 171.25m increase, thereof EUR 100m committed cash ancillaries)

Maturity:

Apr-2024 (+1 via extension option)





Positioning business for accelerated profitable growth



Balance sheet re-set in line with industry peers



Fully positioned to benefit from industry tailwinds







Income statement H1/2021

in EUR m	H1/2021	H1/2020	abs. change
Sales	2,697	2,048	649
Total revenues	2,325	1,990	335
Cost of materials	-1,840	-1,702	-138
Gross profit	485	288	197
Personnel costs	-247	-203	-44
Other operating (expenses)/income	-169	-155	-14
EBITDA	68	-71	139
Depreciation/amortization	-74	-76	2
EBIT	-6	-146	140
Net profit	-64	-180	116
Gross margin*	18.0%	14.0%	
EBITDA margin	2.5%	-3.5%	
EBIT margin w/o PPA	0.0%	-6.5%	

- > Strong sales of EUR 2,697m in the first six months 2021 in line with high execution
- > EBITDA margin of 2.5% in line with expectations
- > PPA depreciation totaled EUR 6.5m (EUR 13m in the previous-year period)







Income statement Q2/2021

in EUR m	Q2/2021	Q2/2020	abs. change
Sales	1,445	1,083	362
Total revenues	1,204	968	235
Cost of materials	-935	-837	98
Gross profit	268	131	137
Personnel costs	-129	-113	16
Other operating (expenses)/income	-81	-102	-21
EBITDA	58	-84	142
Depreciation/amortization	-35	-39	-4
EBIT	23	-123	146
Net profit	-9	-142	133
Gross margin*	18.5%	12.1%	
EBITDA margin	4.0%	-7.8%	
EBIT margin w/o PPA	1.7%	-10.8%	

- > Strong sales of EUR 1,445m in the second quarter 2021 in line with high execution level
- > EBITDA margin increased from 0.8% in Q1/2021 to 4.0% in Q2/2021 (H1/2021 of 2.5% in line with expectations)
- > PPA depreciation totaled EUR 1.1m in Q2/2021 (EUR 5.8m in the previous-year quarter)







Balance sheet H1/2021

in EUR m	30.06.21	31.12.20	abs. change	Δin %
Non-current assets	1,588	1,526	62	4.1
Current assets	2,500	2,884	-385	-13.3
Total assets	4,088	4,410	-322	-7.3
Equity	679	774	-94	-12.2
Non-current liabilities	902	653	249	38.1
Current liabilities	2,506	2,984	-477	-16.0
Equity and total liabilities	4,088	4,410	-322	-7.3
Net debt*	68	41		
Working capital ratio**	-6.5%	-6.3%		
Equity ratio	16.6%	17.5%		

- > Cash position of EUR 502m at the end of H1/2021 (EUR 334m H1/2020) not yet reflecting cash proceeds from capital increase
- > Increase in non-current liabilities due to shareholder loan of EUR 215m, of which EUR 197m was swapped to equity in July 2021 as part of the capital increase
- > Current liabilities decreased due to repayment under RCF and promissory note (SSD) of EUR 215m in April 2021





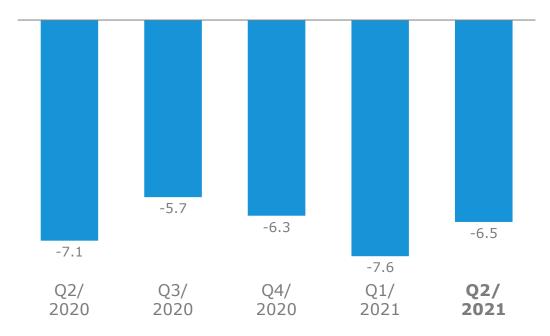
^{*}Cash and cash equivalents less bank borrowings, bond and shareholder loan.

^{**}Based on last twelve months sales.



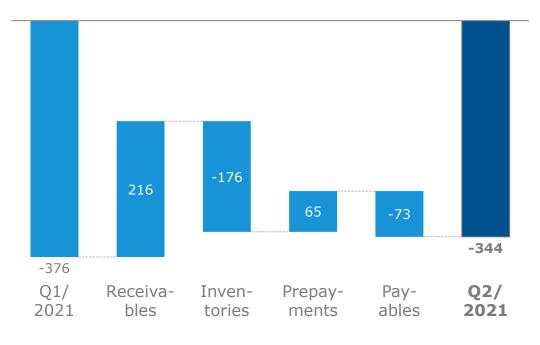
Working capital development H1/2021

Working capital ratio (in % of sales)*



> Despite ongoing disruptions, working capital developed as expected by the end of Q2/2021

Working capital development (in EUR m)*



> Decrease in inventories driven by ongoing high installations







Cash flow statement H1/2021

in EUR m	H1/2021	H1/2020
Cash flow from operating activities before net working capital	7.5	-74.2
Cash flow from changes in working capital	50.4	6.2
Cash flow from operating activities	57.9	-68.0
Cash flow from investing activities	-68.1	-69.0
Free cash flow	-10.2	-137.1
Cash flow from financing activities	-265.4	-24.1
Change in cash and cash equivalents	-275.7	-161.1

- > Cash flow from operating activities mainly supported by positive working capital development
- > Cash flow from investing activities in line with further expansion of supply chain and blade production facilities
- > Cash flow from financing activities largely driven by shareholder loan refinancing SSD, repayments under RCF and EIB facility
- > Cash proceeds from capital increase of EUR 390m not yet reflected in cash flow from financing activities





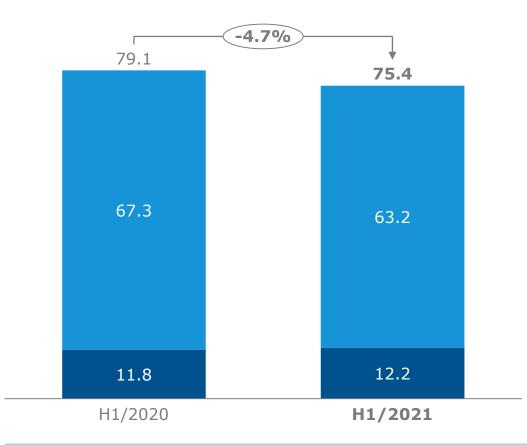


Total investments in H1/2021

CAPEX (in EUR m)

Property, plant, equipment

Intangible assets



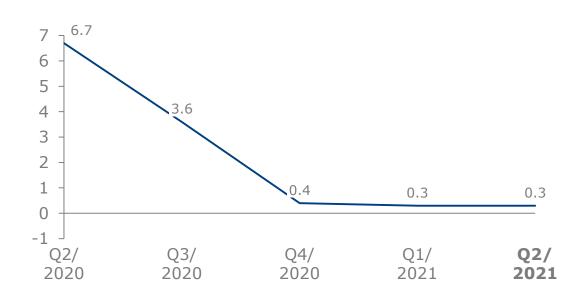
- > Investments in H1/2021 primarily comprise:
 - Investments in blade production facilities, moulds and tooling in India
 - Investments in transport and installation equipment for international projects
- > Slight increase in intangible assets due to higher level of development costs compared to previous year period





Capital structure H1/2021

Net debt*/EBITDA**



> Leverage ratio remains further below own ambition level of 1.5 at the end of H1/2021

Equity ratio (in %)

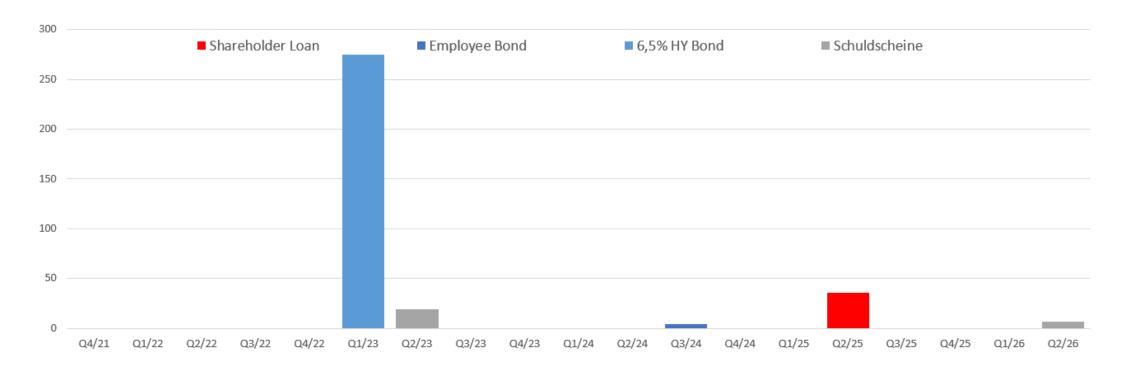


> Equity ratio will substantially improve in Q3/2021 due to inflows coming from capital increase





Debt maturity profile



- > Very solid debt maturity profile with next real refinancing due in 2023 (HY-Bond).
- > EUR 1.41bn multi-currency guarantee facility (MGF) due in April 2024.





Sales:

Classification: Public



Guidance for FY 2021 maintained

Guidance			

EUR 4.7 - 5.2bn

4.0 - 5.5%EBITDA margin:

Working capital ratio: below -6%

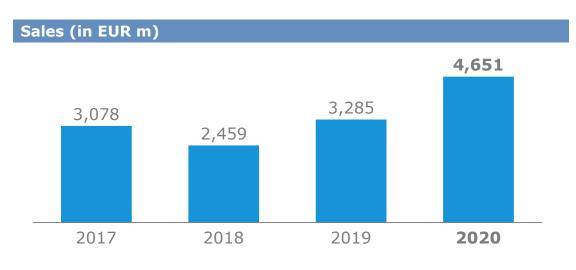
CAPEX: approx. EUR 180m

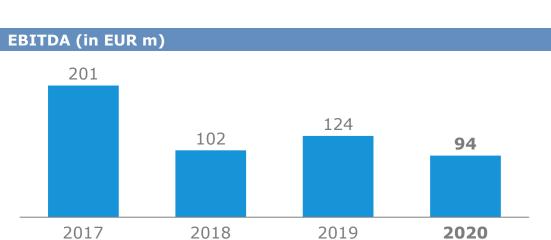
- > Assumptions remain subject to greater uncertainties than usual
- > As of today, for H2/2021 limited impact from Covid-19 assumed
- > However, additional layers of risk for the sector remain, in particular:
 - extraordinary volatility within commodities and logistics markets
 - new waves of Covid-19 causing further repercussions for commodities or logistics
 - in case of such impacts causing delays, there could be extra costs including LDs

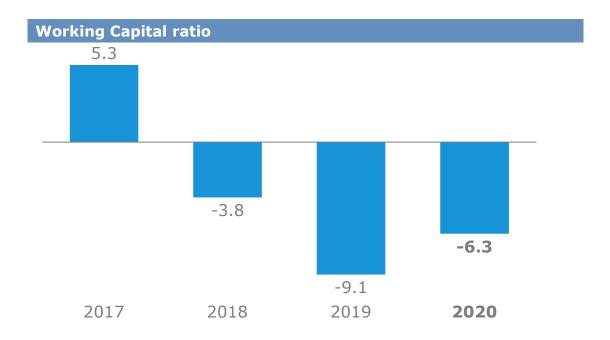




Financial key figures in the multi-year overview



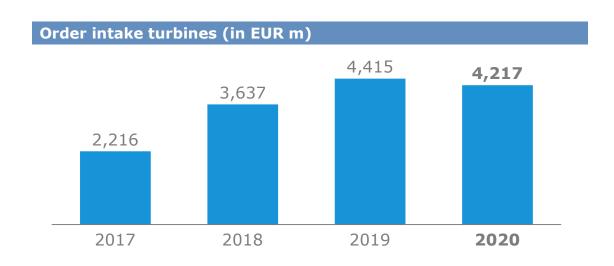


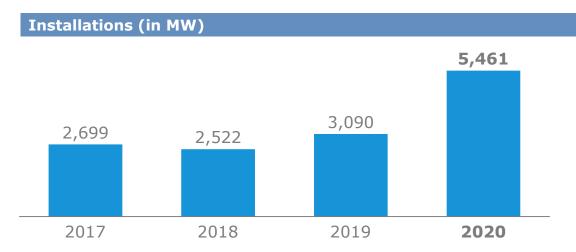


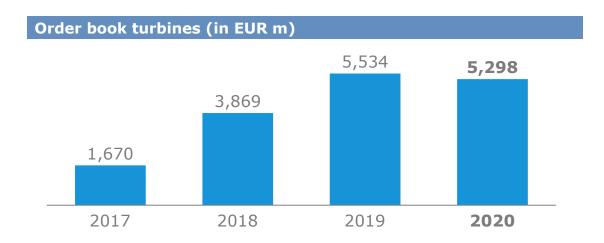


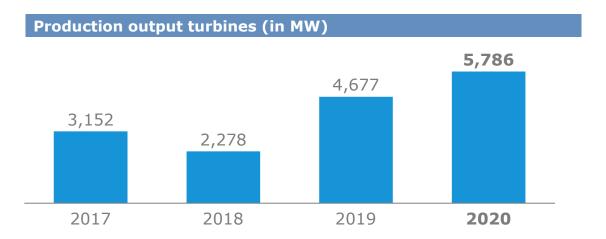


Operational key figures in the multi-year overview









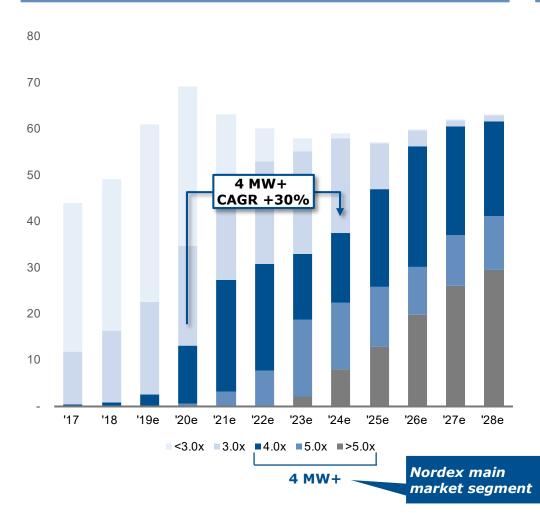






Strong demand in 4 MW+ segment, driving revenue growth for Nordex





- > Demand for 4 MW+ turbines expected to be very strong, growing at a CAGR of 30% from 2020 to 2024.
- > Nordex's Delta4000 is one of the most competitive 4 MW+ platforms in the market with the second highest cumulative order intake in 2020.*
- > Furthermore, Nordex order intake in 2020 consisted of 81% generated with the latest Delta4000 turbines.
- > Commercial success of the Delta4000 and forecasted strong demand for 4 MW+ turbines will support the revenue and profit profile of Nordex over the next 4 years.







Strategic capacity expansion as part of comprehensive company program - India for Global Initiative

Classification: Public

India for Global (I4G) marks **Nordex strategic initiative** to leverage its existing local expertise to increase Delta4000 production capacity in best cost countries.



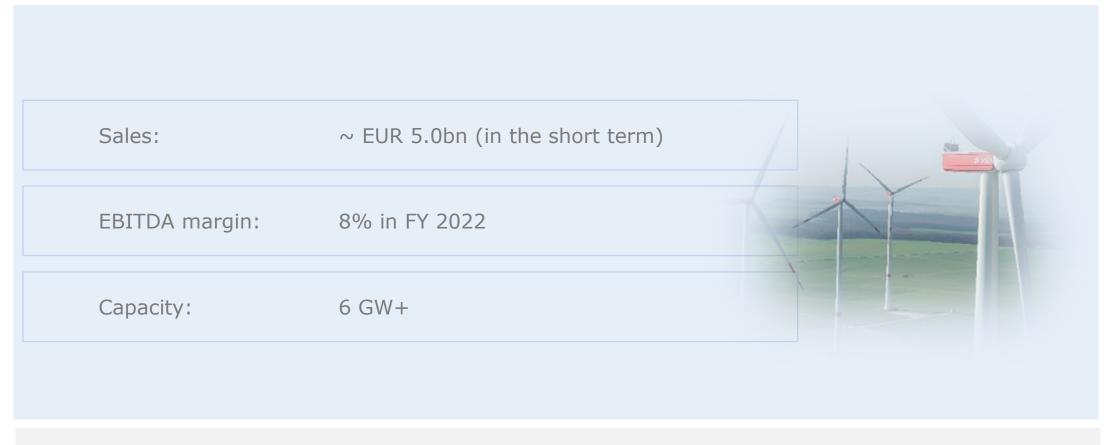


- Production from India is planned for export only and will support Nordex ambitions to grow further and to gain market share in the wind onshore segment globally.
- Components from additional Indian capacity expected to create a significant cost advantage compared to other currently operating production locations.
- > Ramp-up of new capacity is going to benefit from existing infrastructure and staff.
- > Quality of products secured through European suppliers delivering their components also locally from India.
- > Well experienced management to run the initiative.
- Additional new blade facility* starts operations in 2021. Existing blade and nacelle facilities already converted to produce Delta4000 platform. Necessary Capex considered in 2021 budget.



Classification: Public

Strategic targets



Assumptions underlying the strategic targets are subject to greater uncertainties than normal.





Agenda



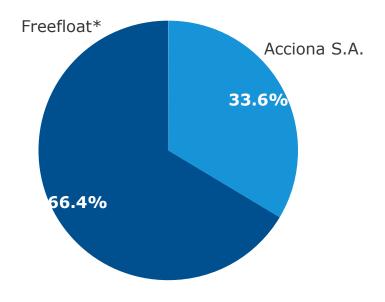
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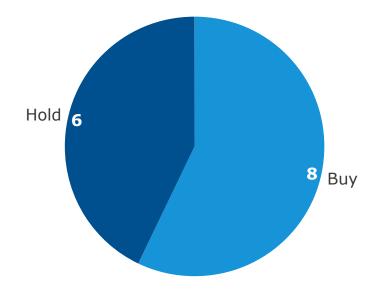


Stable shareholder structure and strong market coverage

Shareholder structure



Analyst coverage



Key figures:**

> Number of shares: 160,021,035

> Share price: EUR 15.77

Market capitalization: EUR 2.5bn

Consensus of 14 analysts FY 2021:***

> Ø Share price: EUR 23.10

Ø 2021 Revenues (e): EUR 4.9bn

> Ø 2021 EBITDA margin (e): 4.4%





^{*}Freefloat as defined by Deutsche Börse.

^{**}As of 23 August 2021.

^{***} Nordex own consensus as of 23 August 2021



Nordex share price development (January 2020 - August 2021)



- > Nordex share price significantly recovered since Covid-19 dip in March 2020.
- > The interest of the capital market in Nordex remains on a high level, leading to a higher valuation of the share price and increased liquidity.
- > Nordex included in MDAX for mid-caps since 22 March 2021.





acciona



Strong and committed anchor shareholder

Acciona Group profile / strategy

- > Holding company with a presence in over 40 countries that invests, develops and operates infrastructure, with a particular emphasis on renewable energy
- > Group operates through three main business segments:
 - > **Infrastructure**: Covers construction activities, industrial activities, concessions, water and services
 - > **Energy**: Includes activities ranging from construction of wind farms to generation and distribution
 - Other: Deals with businesses relating to fund management and stock market brokerage, wine production, real estate business and other investments

Key facts Q2/2021:

- > Market capitalization: EUR 6,983m
- > Revenue: EUR 3,555m
- > EBITDA: EUR 643m
- > Established track record across Debt and Equity Capital Markets
- > Entrecanales family as main anchor shareholder

Recent support for Nordex

Continuously strong commitment to strategic investment into Nordex underpinned by:

- > **EUR 99m capital increase** in October 2019
- > **EUR 200m capital increase** in December 2020
- Refinancing of SSD in April 2021 funded by Acciona
- > **EUR 197m contribution in kind** via conversion of shareholder loan in July 2021
- 1 Long-term supportive shareholder since merger of wind turbine business into Nordex in 2016
- 2 Additional liquidity facilitates expected growth due to ongoing demand for Delta4000 platform
- Commitment of anchor shareholder proves Nordex' path of profitable growth





Agenda

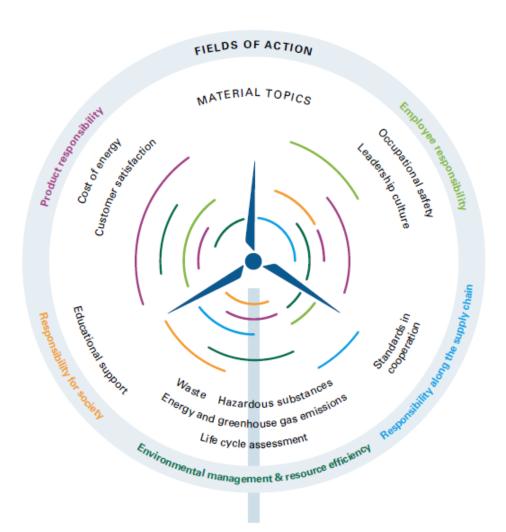


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> Sustainability strategy 2019 to 2021



Sustainability objectives 2019-2021

	Material topics	Specific objectives
Product responsibility	■ Cost of energy	Reduce cost of energy continuously
	Customer satisfaction	Achieve a high recommendation rate
Employee responsibility	Occupational safety	Reduce accidents to a lost time injury frequency (LTIF) of less than 5 per 1 million working hours
	■ Leadership culture	Further strengthen leadership culture and values
		Continue established programs & processes for employee development
		Promote diversity in the company
Responsibility along the supply chain	Standards in cooperation	Optimize the supplier due diligence process
Environmental management & resource efficiency	Waste	Avoid and reduce waste by -10 %
	 Hazardous substances 	Reduce hazardous substances and minimize their hazard potential
	■ Energy and greenhouse gas emissions	Procure 100% of the electricity we consume from renewable energy sources
	■ Life cycle assessment	Improve the environmental balance of wind turbines
Responsibility for society	Educational support	Support education initiatives in the region of our sites
	Employee responsibility Responsibility along the supply chain Environmental management & resource efficiency	Employee responsibility Responsibility Responsibility along the supply chain Environmental management & resource efficiency Responsibility Customer satisfaction Standards in cooperation Waste Hazardous substances Energy and greenhouse gas emissions Life cycle assessment Educational support

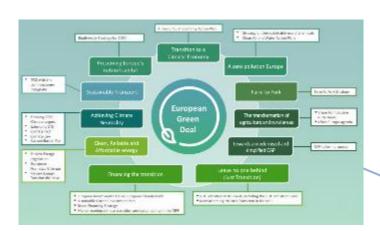




Classification: Public



Macro & long-term drivers: the trend to renewables is irrevocable



The European Green Deal as a multilayer regulatory package

US-Market:

Another prolongation of 60%
PTC until 2025;
President Biden announced to
participate in the Paris Accord again
and set target for the US to become
carbon free by 2050



On its way to an economy with net-zero GHG emissions: EU aims for climate neutrality by 2050

DRIVERS

New EEG for **Germany**valid since 1 January 2021: strong
political support to expand onshore
wind by 71 GW by 2030;
Investitionsbeschleunigungsgesetz
will support wind power projects,
e.g. improving permitting processes



10,000 WTGs running out alone within the next three years in Germany. Further repowering potential coming from the US, Denmark, Spain, India

Regional projects:

NEW 4.0

100% electricity from renewables for federal state Schleswig-Holstein and Hamburg until 2035







Latest sustainability key facts

Product

Lifecycle assessment of wind farm with Delta4000 turbines shows:

only 6.5 g CO₂e

are emitted per kilowatt-hour electricity generated.

A single Nordex large-scale turbine¹ covers the average annual electricity demand of about

4,125

four-person households².

469 g of CO₂

are saved per kWh generated by wind turbines (compared to the global electricity mix 2018³).

Projection for one Delta4000 N149/4.0-4.5 at low wind speed:

savings of approx.

5,392 t CO₂ per year.

Employees

Lost time injury frequency (LTIF) was lowered to **3.9** in FY 2020 (FY 2019: 4.6).

86

nationalities were working at Nordex in FY 2020.

Environment

65.1 %

of the overall amount of purchased electricity in 2020 was generated by the use of renewables.

ESG-Rating

ISS-ESG (B), MSCI (A), SUSTAINALYTICS (24.1), CDP (B) and IMAG (AA).



² https://www.co2online.de/energie-sparen/strom-sparen/strom-sparen/stromspartipps/stromverbrauch-4-personen-haushalt/ average electricity demand of 4,000 kWh/a. 3 https://www.iea.org/reports/global-energy-co2-status-report-2019/emissions.







Financial calendar 2021

2021	Event	
05 March	Publication of preliminary figures FY 2020	
23 March	Publication of Annual Report 2020	
05 May	Annual General Meeting	
11 May	Interim Statement Q1/2021	
12 August	Interim Report H1/2021	
15 November	Interim Statement 9M/2021	





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